

# **Publikationen am Institute for Strategic Management: Stakeholder View**

Stand: Juli 2024

Journal-Artikel.....	2
Bücher und Buchkapitel .....	5
Konferenzbeiträge .....	8

# Journal-Artikel

- Gaito, T. (2024, im Erscheinen). Erfolgreich führen in Zeiten des Misstrauens: Vier Tipps. *Der HR Developer*.
- Sachs, S. (2024). Zukunftsfähiges Führungs- und Strategieverständnis: Agilität trifft Nachhaltigkeit. *Der HR Developer* (April), 10-11.
- Alvarez, S. A., & Sachs, S. (2023). Where do stakeholders come from? Positivist vs. subjectivistic worldview. *Academy of Management Review*, <https://doi.org/10.5465/amr.2022.0328>
- Alvarez, S. A., Sachs, S., (2023). Where do stakeholders come from? *Academy of Management Review*, 48(2), 187–202. <https://doi.org/10.5465/amr.2019.0077>
- Demasi, R., & Sachs, S. 2023. Wie CSR wertvoll wird: CSR als Teil der Unternehmenskultur. *Der HR Developer* (Oktober), 1-4.
- Demasi, R., & Sachs, S. (2023). Wohlfühlen bei der Arbeit: Luxus oder Erfolgsfaktor? *Der HR-Developer*, 8-10.
- Gaito, T., & Sachs, S. (2023). Zielgerichtetes Stakeholder-Engagement: Wie die Implementierung gelingt. *ZFO: Zeitschrift für Führung + Organisation*, 2023(4), 219-223.
- Weibel, A., Sachs, S., Schafheitle, S. D., & Gaito T. (2023). Shedding light in the dark – Distrust as a distinct concept in stakeholder relationships. *Working Paper*. St. Gallen, University of St. Gallen.
- Demasi, R., & Voegtlin, C. (2022). When the private and the public self don't align: The role of discrepant moral identity dimensions in processing inconsistent CSR information. *Journal of Business Ethics*.
- Gaito, T., Sachs, S., & Demasi, R. (2022). Berufsbilder erfolgreich transformieren: Zukunftsrelevante Kompetenzen von Führungspersonen und Mitarbeitenden. *ZFO: Zeitschrift für Führung + Organisation*, 2022(2), 128-133.
- Kujala, J., Sachs, S., Leinonen, H., Heikkinen, A., & Laude, D. (2022). Stakeholder engagement: Past, present, and future. *Business & Society*, 61(5), 1136-1196. (Best Paper Award)
- Stutz, C., Demasi, R., & Sachs, S. (2021). Zukunftsfähige Unternehmen in der VUCA-Welt: Commitment der Mitarbeitenden als wesentlicher Erfolgsfaktor. *ZFO: Zeitschrift Führung+ Organisation*, 2021(2), 111-116.
- Phillips, R., Schrempf-Stirling, J., & Stutz, C. (2019). The past, history, and corporate social responsibility. *Journal of Business Ethics*, 166(2), 1-11.
- Stutz, C. (2019). History in corporate social responsibility: Reviewing and setting an agenda. *Business History*, 1-31.
- Stutz, C., & Sachs, S. (2018). Facing the normative challenges: The potential of reflexive historical research. *Business and Society*, 57(1), 98-130.
- Rühli, E., Sachs, S., Schmitt, R., & Schneider, T. (2017). Innovation in multistakeholder settings: The case of wicked issue in health care. *Journal of Business Ethics*, 143(2), 289–305.
- Schneider, T., & Sachs, S. (2017). The impact of stakeholder identities on value creation in issue-based stakeholder networks. *Journal of Business Ethics*, 144(1), 41-57.
- Meier, C. (2015). Supply chains in the apparel industry: Do transnational initiatives for social sustainability improve workers' situation? *International Journal of Management, Knowledge and Learning*, 4(1), 21-34.

- Sachs, S. (2012). Reply to Leisinger, K. 2011. Poverty, disease and medicines in low and middle-income countries: The roles and responsibilities of pharmaceutical corporations. *Business & Professional Ethics Journal*, 31(1), 187-193.
- Sachs, S., Rühli, E., & Meier, C. (2011). Stakeholder governance as a response to wicked issues. *Journal of Business Ethics*, 96(1), 57–64.
- Schmitt, R. (2011). Dealing with wicked issues: Open strategizing and the Camisea case. *Journal of Business Ethics*, 96(1), 11-19.
- Sachs, S., Groth, H., & Schmitt, R. (2010). The «stakeholder view» approach: An untapped opportunity to manage corporate performance and wealth. *Strategic Change*, 19(3-4), 147-162.
- Sachs, S., Schmitt, R., & Perrin, I. (2010). Stakeholder value creation system. *Notizie die Politeia*, 16(98), 31–49.
- Sachs, S., & Maurer, M. (2009). Toward dynamic corporate stakeholder responsibility: From corporate social responsibility toward a comprehensive and dynamic view of corporate stakeholder responsibility. *Journal of Business Ethics*, 85(3), 535-544.
- Kern, I., Sachs, S., & Rühli, E. (2007). How stakeholder relations pay off by maintaining the license to operate: A comparative case study of the Swiss telecommunications industry. *Corporate Governance: International Journal for Business in Society*, 7(4), 446-454.
- Meier, W., & Perrin, I. (2007). Media concentration and media governance. *Communications – the European Journal of Communication Research*, 32(3), 336-343.
- Sachs, S., &, Groth, H. (2007). Aufwachen, bevor es zu spät ist: Die Schweizer Pharma-industrie und ihre Stakeholder-Beziehungen. *IO new management*, April 2007.
- Sachs, S., Maurer, M., Rühli, E., & Hoffmann, R. (2006). Corporate social responsibility from a stakeholder view perspective: CSR implementation by a Swiss mobile telecommunications provider. *Corporate Governance: International Journal for Business in Society*, 6(4), 506-515.
- Maurer, M., & Sachs, S. (2005). Implementing the stakeholder view – Learning process towards a changed stakeholder orientation. *Journal of Corporate Citizenship*, 17, 93-107.
- Sachs, S., Rühli, E., &, Mittnacht, V. (2005). A CSR framework due to multiculturalism – The Swiss Re case. *Corporate Governance: International Journal for Business in Society*, 5(3), 52-60.
- Sachs, S., & Rühli, E. (2004). Changing managers' values towards a broader stakeholder orientation. *Corporate Governance: International Journal for Business in Society*, 5(2), 89-98.
- Post, J.E., Preston, L.E., & Sachs, S. (2002). Managing the extended enterprise: The new stakeholder view. *California Management Review*, 45(1), 6-28.
- Sachs, S. (2002). Wie aus Anspruch Mehrwert wird: Warum Stakeholder-Management eine strategische Führungsaufgabe ist. *New Management – Europäische Zeitschrift für Unternehmenswissenschaft und Führungspraxis*, 11, 28-33.
- Sachs, S. (2002). Stakeholder Management schafft nachhaltige Wertschöpfung. *Schweizer Arbeitgeber*, 25/26(Dezember), 1236-1239.
- Sachs, S., & Rühli, E. (2002). Strategischer Wandel auf mehreren Ebenen im Lichte evolutionärer Prinzipien. *Zeitschrift für Betriebswirtschaft (ZfB)*, Ergänzungsheft 2, 75-81.
- Rühli, E., & Sachs, S. (2001). Fünf Jahre Novartis – Versuch einer Bilanz. *Schweizer Arbeitgeber*, 7(März), 280-285.
- Sachs, S. (2001). Das Internet in der Hochschulausbildung. *Schweizer Arbeitgeber*, 9(April), 382-387.

- Sachs, S., & Rühli, E. (2001). Strategic evolution in highly complex realities – Corporate level strategy in the situation of a mega-merger. *M@n@gement*, 4(1).
- Sachs, S., & Rühli, E. (2001). An evolutionary concept of multilevel strategic change: The Shell case. *Journal of Strategic Change*, 10(8), 449-456.
- Rühli, E., & Sachs, S. (1999). Der Novartis Mega-Merger. *ZFO: Zeitschrift Führung und Organisation*, 6(68), 323-326.
- Rühli, E., & Sachs, S. (1999). Case study: The Novartis mega-merger – An intra-organizational evolutionary perspective. *Journal of Strategic Change*, 8(4), 217-226.
- Rühli, E., & Sachs, S. (1997). Challenges for strategic competitive intelligence at the corporate level. *Competitive Intelligence Review*, 8(4), 54-64.
- Sachs, S. (1997). Evolutionäre Organisationstheorie. *Die Unternehmung*, 51(2), 91-104.
- Rühli, E. &, Sachs, S. (1996). Diversification in the new economic reality – New challenges for strategic competitive intelligence (SCI). *Competitive Intelligence Review*, 7(2), 36-45.
- Sachs, S. (1995). Strategie und Ökonomie. *Die Unternehmung*, 49(4), 245-257.
- (Sauter-)Sachs, S. (1993). Führung und Kommunikation. *Die Unternehmung*, 47(1), 81-89.
- Rühli, E., & (Sauter-)Sachs, S. (1993). Towards an integrated concept of management efficiency. *Management International Review (MIR)*, 33(4), 295-313.
- (Sauter-)Sachs, S. (1992). Die unternehmerische Umwelt: Konzept aus der Sicht des Zürcher Ansatzes zur Führungslehre. *Die Unternehmung*, 46(3), 183-204.

# Bücher und Buchkapitel

- Gaito, T., Demasi, R., Sachs, S. (in print). Multi-Stakeholder Settings. In P. Eriksson, T. Montonen, P. M. Laine, & A. Hannula (Eds.), *Elgar Encyclopedia of Innovation Management*. Edward Elgar.
- Oberholzer, S., & Sachs, S. (2023). Engaging stakeholders in the circular economy: A systematic literature review. In J. Kujala, A. Heikkinen, & A. Blomberg (Eds.), *Stakeholder engagement in a sustainable circular economy. Theoretical and practical perspectives* (pp. 57–97). Palgrave Macmillan. [https://doi.org/10.1007/978-3-031-31937-2\\_3](https://doi.org/10.1007/978-3-031-31937-2_3)
- Sachs, S., & Kujala, J. (2021). Stakeholder engagement in management studies: Current and future debates. In R. J. Aldag (Ed.), *Oxford Research Encyclopedia of Business and Management*. Oxford University Press.
- Sachs, S., & Kujala, J. (2021). Stakeholder engagement in humanizing business. In: M. Dion, R.E. Freeman & S. Dmytriiev (Eds.), *Humanizing business: What humanities can say to business* (pp. 375-384). Springer.
- Sachs, S., & Mölleney, M. (2021). *Strategie-Hackathon* (1. Aufl. ed.). Verlag SKV AG.
- Mölleney, M., & Sachs, S. (2019). *Beyond leadership* (1. Auflage). Verlag SKV AG.
- Sachs, S., & Kujala, J. (2019). The practice of stakeholder engagement. In J. B. Barney, R. E. Freeman, J. S. Harrison & R. A. Phillips (Eds.), *The cambridge handbook of stakeholder theory*. Cambridge University Press.
- Stutz, C., & Schrempf-Stirling, J. (2019). Using the past responsibly: What responsible managers and management academics can learn from historians' professional ethics. In O. Laasch, D. Jamali, R.E. Freeman & R. Suddaby (Eds.), *Research handbook of responsible management* (pp. 745-758). Edward Elgar.
- Freeman, R. E., Kujala, J., & Sachs, S. (2017). *Stakeholder engagement: Clinical research cases*. Springer.
- Freeman, R.E., Kujala, J., Sachs, S., & Stutz, C. (2017). Stakeholder engagement: Practicing the ideas of stakeholder theory. In R. E. Freeman, J. Kujala & S. Sachs (Eds.), *Stakeholder engagement: Clinical research cases* (pp. 1–12). Springer.
- Dmytriiev, S., Freeman, R. E., Kujala, J., & Sachs, S. (2017). A pragmatist perspective on management scholarship and on stakeholder engagement in particular. In R. E. Freeman, J. Kujala & S. Sachs (Eds.), *Stakeholder engagement: Clinical research cases* (pp. 391–400). Springer.
- Sachs, S., Stutz, C., McSorley, V., & Schneider, T. (2017). A case study on the implementation of stakeholder management in organizational practice. In R. E Freeman, J. Kujala & S. Sachs (Hrsg.), *Stakeholder engagement: Clinical research cases* (pp. 369-388). Springer.
- Sachs, S., Rühli, E., & Meier, C. (2015). *Strategisches Management: Eine neue Perspektive*. (2. vollständig überarbeitete und erweiterte Aufl.). Haupt.
- Sachs, S., & Rühli, E. (2013). *Strategisches Management: Eine neue Perspektive*. Haupt.
- Meier, C. (2013). The effectiveness of transnational standard initiatives (TSI) in the apparel industry. An empirical examination of two cases. In M.A. Gardetti &, A.L. Torres (Eds.), *Sustainability in fashion and textiles – Values, design, production and consumption*. Greenleaf Publishing.
- Sachs, S., & Rühli, E. (2011). *Stakeholders matter – A new paradigm for strategy in society*. Cambridge University Press.

- Sachs, S. & Rühli, E. (2009). The stakeholder view of strategy (SHV) – A comprehensive approach to harmonize public and entrepreneurial interaction. In H. Pechlaner, W. von Holzschuher & M. Bachinger (Eds.), *Unternehmertum und Public Private Partnership: Wissenschaftliche Konzepte und praktische Erfahrungen* (pp. 3-26). Wiesbaden: Gabler.
- Sachs, S., Rühli, E., & Kern, I. (2009). *Sustainable success with stakeholders – The untapped potential*. Palgrave.
- Sachs, S., Rühli, E., & Kern, I. (2007). *Lizenz zum Managen – Mit Stakeholdern zum Erfolg: Herausforderungen und Good Practices*. Haupt.
- Sachs, S. (2005). Die Bedeutung der Stakeholder für Fachhochschulen. In U.D.H. Knecht (Ed.), *Bildungsökonomische Herausforderungen für Fachhochschulen* (Vol. 1, pp. 35-55). Hochschule für Wirtschaft und Verwaltung (HWZ).
- Sachs, S., & Rühli, E. (2005). Practical issues in implementing the stakeholder view as a core competence. In R. Sanchez & A. Heene (Eds.), *Competence perspectives on resources, stakeholders and renewal* (Vol. 9, pp. 217-233).
- Sachs, S. (2004). Lobbying. In G. Schreyogg & A.H. von Werder (Eds.), *Handwörterbuch Unternehmensführung und Organisation* (4. Aufl., pp. 740-745). Schäffer-Poeschel.
- Sachs, S. (2004). Neudefinition der Unternehmung in der heutigen Gesellschaft. In H. Ruh & K. M. H. Leisinger (Eds.), *Ethik im Management* (pp. 221-236). Orell Füssli Verlag.
- Sachs, S. (2004). Strategie. In C. Herrmann-Pillath, M. Lehmann-Waffenschmidt & C. H. Pillath (Eds.), *Handbuch zur Evolutorischen Ökonomik* (p. 500). Springer.
- Sachs, S., & Rühli, E. (2003). Der Stakeholder Ansatz – Ein umfassendes Framework des strategischen Managements. In K. E. A. Matzler (Ed.), *Werte schaffen – Perspektiven einer stakeholderorientierten Unternehmensführung* (pp. 49 – 71). Gabler.
- Post, J. E., Preston, L. E., & Sachs, S. (2002). *Redefining the corporation - Stakeholder management and organizational wealth*. Stanford University Press.
- Sachs, S., & Hauser, A. (2002). *Das ABC der betriebswirtschaftlichen Forschung – Anleitung zum wissenschaftlichen Arbeiten*. Versus Verlag.
- Sachs, S. (2001). Edith P. Penrose und ihr Einfluss auf die moderne «Theory of the Firm», *Jahrbücher für Nationalökonomie und Statistik* (pp. 115–120, Vol. 221). De Gruyter.
- Sachs, S. (2001). Geschäftsstrategie. In R. H. Bühner (Ed.), *Lexikon des Management-Wissens* (pp. 315-316). Dr. Rolf Bühner.
- Sachs, S. (2001). Stakeholder Management. In R. H. Bühner (Ed.), *Lexikon des Management-Wissens* (pp. 710-713). Dr. Rolf Bühner.
- Sachs, S. (2000). *Die Rolle der Unternehmung in ihrer Interaktion mit der Gesellschaft*. Haupt.
- Sachs, S. (2000). Die Anforderungen der Populationsökologie an die «Theory of the Firm». In T. Beschorner (Ed.), *Lexikon der Evolutionären Ökonomik und Theorie der Unternehmung* (pp. 169–192). Duncker & Humblot.
- Sachs, S., & Rühli, E. (2000). Die dominierende Rolle der Meme im Evolutionären Strategischen Management unter der Verhaltensannahme begrenzter Rationalität der Manager. In H.K. Stahl & P.M. Heijl (Eds.), *Management und Wirklichkeit – Das Konstruieren von Unternehmen, Märkten und Zukünften* (pp. 183–205). Carl-Auer.
- Sachs, S., & Rühli, E. (2000). Die zentralen Kernkompetenzen der diversifizierten Unternehmung. In H.H. Hinterhuber, S.A. Friedrich, K.H. Matzler & H.H. Pechlaner (Eds.), *Die Zukunft der diversifizierten Unternehmung* (pp. 108–127). Franz Vahlen.
- Sachs, S., & Rühli, E. (2000). Multilevel strategic management – An evolutionary framework. In S.B.H. Dahiya (Ed.), *The Current State of Business Disciplines* (Vol. 4, pp. 1525–1542). Spellbound Publications.
- Sachs, S., & Thommen, J.-P. (2000). *Wirtschaft, Unternehmung, Management – Ein Einstieg in die Betriebswirtschaftslehre*. Versus.

- Sachs, S. (1998). Stakeholder Management (Nr. 21). In E. Rühli & K. Speck (Eds.), *Manager's Digest – Leitfaden zu aktuellen Begriffen des Managements* (Vol. 1, p. 70). Handelszeitung.
- Sachs, S. (1998). Issue Management (Nr. 7). In E. Rühli & K. Speck (Eds.), *Manager's Digest – Leitfaden zu aktuellen Begriffen des Managements* (vol. 1, p. 15). Handelszeitung.
- Sachs, S. (1998). Multilevel strategic change – An intraorganizational evolutionary perspective. In G. f. W.-u. S. Verein für Sozialpolitik (Ed.), *Schriften des Vereins für Socialpolitik, Gesellschaft für Wirtschafts- und Sozialwissenschaften*. Duncker und Humboldt.
- Sachs, S. (1998). Evolutionäres Strategisches Management (Nr. 27). In E. Rühli & K. Speck (Eds.), *Manager's Digest – Leitfaden zu aktuellen Begriffen des Managements* (Vol. 27, p. 15). Handelszeitung.
- Sachs, S. (1996). Prinzipien für die Zielbildung aus der Sicht einer markt- und menschen- bzw. gesellschaftsorientierten Unternehmungsführung. In B. Staffelbach & H. P. Wehrli (Eds.), *Markt- und menschenorientierte Unternehmungsführung* (pp. 83–108). Haupt.
- Sachs, S. (1992). *Public Relations der Universität – Am Beispiel der Universität Zürich*. Haupt.
- Sachs, S. (1992). Organisatorische Probleme einer vermehrten Umweltorientierung der Unternehmungen. In E. Rühli & S. Sachs (Eds.), *Strukturmanagement in schweizerischen Industrieunternehmungen* (pp. 59–83). Haupt.
- Sachs, S., & Rühli, E. (Eds.). (1992). *Strukturmanagement in schweizerischen Industrieunternehmungen*. Haupt.

# Konferenzbeiträge

- Sachs, S., Kujala, J., Heikkinen, A., & Vanburen, H. (2024, August). *Voice in Stakeholder Theory*. Organizers of SIM PDW, AoM Annual Conference, Chicago, USA.
- Sachs, S., Kujala, J., Tapaninaho, R. (2024, August). *For whom do we exist: Firm purpose in the eyes of the stakeholders* [paper presentation], AoM Annual Conference, Chicago, USA.
- Oberholzer, S. (2024, Juli). *Creating regenerative value through the inclusion of nature in stakeholder engagement: Insights from Arhuaco, Kogui, Wiwa, and Kankuamo Indigenous businesses* [paper presentation]. 40<sup>th</sup> European Group for Organizational Studies (EGOS) Colloquium, Milan, Italy.
- Gaito, T. (2024, June). *The Grey and Dark Side of Stakeholder Projects—An Expert Interview Study of Third-Party-Assisted Dialogue for Handling Suspicion and Distrust*. Paper presented at the European Academy of Management (EURAM), Bath, England.
- Sachs, S., Kujala, J., Hannula, A., & Vanburen, H. (2024, June). *Voice in Stakeholder Theory*, IABS Annual Conference, Annapolis, USA.
- Oberholzer, S. (2024, Mai). *Mainstreaming strong sustainability through the inclusion of nature in stakeholder engagement* [paper presentation at pre-colloquium PhD workshop]. Group for Research on Organizations and the Natural Environment (GRONEN) 2024 Conference, Paris, France.
- Gaito, T. (2023, August). Rising from the darkness: Transforming intractable conflicts through stakeholder engagement. In Sonia Taneja (Ed.), *Proceedings of the Eighty-third Annual Meeting of the Academy of Management*. Online ISSN: 2151-6561. (judged as “best paper”)
- Heikkinen, A., Kujala, J., & Sachs, S. (2023, August). *A typology of nonhuman stakeholders*. *Proceedings of the Eighty-third Annual Meeting of the Academy of Management*. Online ISSN: 2151-6561. AoM Annual Conference, Boston, USA.
- Oberholzer, S. (2023, Juli). *Exploring nature-inclusive stakeholder engagement: How firms consider nature stakeholders for mutually beneficial value creation* [colloquium paper submission]. Summer Seminar in Stakeholder Theory, Darden School of Business, Charlottesville, Virginia, USA.
- Sachs, S., Kujala, J., Heikkinen, A., & Oberholzer, S. (2023, August). *Creating nature-positive value through human-nature stakeholder relationships*. Organizers of SIM-ONE PDW, AoM Annual Conference, Boston, USA.
- Demasi, R. (2022, August). Bridging CSR and individual well-and ill-being: A review and research agenda. *Academy of Management Proceedings, USA*, 2022(1), 15524.
- Demasi, R., & Voegtl, C. (2022, August). Processing inconsistent CSR Information: The role of discrepant moral identity dimensions. *Academy of Management Proceedings, USA*, 2022(1), 12022.
- Gaito, T. (2022, July). *An exploration of distrust reversal in inter-organizational stakeholder relationships*. [dissertation proposal presentation at pre-colloquium PhD workshop]. 38<sup>th</sup> European Group for Organizational Studies (EGOS), Vienna, Austria.
- Oberholzer, S. (2022, June). *Towards a circular stakeholder approach: Conceptualizing stakeholder engagement in the circular economy* [research idea presentation]. Business & Society Research Seminar, Nantes, France.
- Demasi, R., Stutz, C., & Sachs, S. (2021, August). Caring for or involving the employee? The multiple pathways of internal CSR making work meaningful. *Academy of Management Proceedings*, 2021(1), 14787.

- Gaito, T. (2021, June). *Stakeholder distrust: challenges and potential ways out* [paper proposal presentation at the doctoral consortium]. 32<sup>nd</sup> International Association for Business and Society (IABS) Conference, virtual.
- Weibel, A., Sachs, S., Schafheitle, S. D., Laude, D., & Liedtke, C. (2020, August). Stakeholder distrust-A construct in need for better understanding. *Academy of Management Proceedings, USA*, 2020(1), 16588.
- Weibel, A., Sachs, S., Schafheitle, S., & Laude, D. (2020, July). *Stakeholder distrust: The neglected construct in stakeholder relations* [paper presentation]. 40th Strategic Management Society (SMS) Annual Conference, virtual.
- Gaito, T. (2020, July). *Stakeholder distrust repair: Lessons from reviewing repair practices of distrust-like stakeholder relationships* [paper presented at the doctoral consortium]. 31st International Association for Business & Society (IABS) Conference, virtual.
- Sachs, S. (2019). Presenter in the PDW Stakeholder Theory in Entrepreneurship at the AoM Annual Conference in Boston, USA.
- Demasi (ehem. Mostafa), R. (2019, March). *Perceived corporate social responsibility and life satisfaction: The mediating effect of broad role perception* [paper presentation]. International Association of Business and Society, San Diego, USA.
- Demasi (ehem. Mostafa), R., Stutz, C. & Sachs, S. (2019, July). *Nudging or involving CSR: rethinking employees' reactions to internal CSR* [paper presentation]. 10th International Research Meeting in Business and Management, Nice, France.
- Laude, D., Sachs, S., & Weibel, A. (2018, September). *Stakeholder distrust – implications of distrust research for stakeholder theory* [paper presentation]. 38th SMS Annual Conference, France.
- Alvarez, S., & Sachs, S. (2018, August). Engaging stakeholders when outcomes are unknown [paper presentation]. *Academy of Management Proceedings, USA*, 2018(1), 14439.
- Weibel, A., & Sachs, S. (2018, August). Stakeholder trust & distrust. PDW Workshop at the AoM Annual Conference in Chicago, Illinois, USA.
- Laude, D. (2018, June). *On stakeholder engagement. How organizations engage with their stakeholders* [paper presentation]. Annual IABS Conference, Hong Kong, P.R.C.
- Stutz, C. (2018, June). The Contagion of Fear and Deinstitutionalization: The Case of Identity Threat by Mass Immigration. Paper presented at the Annual IABS Conference in Hong Kong.
- Alvarez, S., & Sachs, S. (2017, August). Stakeholders, uncertainty, and value creation. *Academy of Management Proceedings, USA*, 2017(1), 13449.
- Meier, C., Sachs, S., McSorley, V., & Stutz C. (2017, May). *Establishing a digital leadership barometer for small and medium enterprises* [paper presentation]. MakeLearn & TIIM Joint International Conference, Poland.
- Sachs, S., & Rühli, E. (2016, August). *Making firms meaningful for Humans: A normative humanistic stakeholder view (NHSV)* [paper presentation]. 76<sup>th</sup> Paper presented at the AoM Annual Conference, Anaheim, U.S.A.
- Meier, C., & Sachs, S. (2016, May). *Stakeholder management for organizational learning: Establishing networks for knowledge exchange*. Conference Proceeding of the Annual Conference, MakeLearn&TIIM, Romania.
- Sachs, S. & Alvarez, S. (2016, September). The role of uncertainty in stakeholder relations [paper presentation]. SMS Extension, Zurich, Switzerland.

- Stutz, C. (2016, July). *Elaborating the strategic cognition view of issue salience and responsiveness: A reflexive historical case study* [paper presentation]. EGOS Annual Conference 2016, Naples, Italy.
- Stutz, C. (2016, June). *Landis & Gyr, the Swiss civil society and the Hungarian uprising in 1956: Contextualizing a firm's responsiveness to stakeholder concerns* [paper presentation], EBHA Annual Conference, Norway.
- Stutz, C., & Sachs, S. (2015, August). From 'rigor mortis' to 'rigor vitalis': Qualitative research principles for a polymorphic SIM. *Academy of Management Proceedings, Canada, 2015*(1), 14680.
- Stutz, C. (2015, March). *Identity orientation towards stakeholders: Construction of organizational narratives in historical context* [paper presentation]. Annual IABS Conference in Guanacaste, Costa Rica.
- Stutz, C. (2014, November). Dynamiken einer org. Identitätsorientierung im Zusammenspiel mit soziokulturellen Narrativen [paper presentation]. Doctoral workshop of the AKKU Annual Conference in Dortmund, Germany.
- Sachs, S. (2014, August). (Co-)Organization of the symposium at the annual conference of the Academy of Management (AoM) in Philadelphia, USA entitled «Leveraging the Power of Words in Governance Systems».
- Sachs, S. (2013, September). Member of the conference committee and associate chair of the Stakeholder Strategy Interest Group at the annual conference of the Strategic Management Society (SMS) in Atlanta, USA.
- Sachs, S. (2013, August). Organization of an all academy session on the topic redesigning capitalism – New narratives for a firm's value creation at the AoM in Orlando, Florida, USA.
- Schneider, T. (2013, June). *Stakeholder identities and mutual value creation* [paper presentation]. International Association of Business and Society (IABS), Portland, USA.
- Schneider, T., & Sachs, S. (2012, August). The impact of stakeholder identities on mutual value creation in issue-based stakeholder networks. *Academy of Management Proceedings, USA, 2012*(1), 11185.
- Sachs, S. (2012, August). Organization and leading of the professional development workshop value creation with the humanistic mission of people for people at the AoM Annual Conference in Boston, USA.
- Moser, M. (2011, September). *Investor's role in maintaining the microfinance mission* [paper presentation]. MRG conference, Cairo, Egypt.
- Sachs, S., & Post, J. E. (2011, August). Organization of a caucus at the AoM Annual Meeting in San Antonio, USA entitled People for People – An invitation for Scholars from East to West.
- Meier, C. (2011, September). *Institutional designs and effectiveness of global standard initiatives (GSI): An empirical evaluation* [paper presentation]. APSA Annual Meeting, Seattle, USA.
- Moser, M. (2010, September). *How organizational capabilities and learning processes drive an orientation towards stakeholders: A case study on Swiss-based microfinance investment companies* [paper presentation]. 8th Annual EABIS, in St. Petersburg, Russia.
- Meier, C. (2010, September). The effectiveness of multi-stakeholder standards (MSS) in the light of Swiss corporations [paper presentation]. 8th Annual EABIS PhD Conference in St. Petersburg, Russia.
- Sachs, S., Rühli, E., Moser, M., Krishnan, N. V. H., & Lakshman, G. (2010, September). Microfinance in India – The stakeholder networks as untapped potential [paper presentation]. European Academy of Business in Society (EABIS) in St. Petersburg, Russia.

Sachs, S., Rühli, E., & Kern, I. (2010, July). Strategic management at stake – Assumptions matter [paper presentation]. EABIS thought leadership symposium: «The Future of Economics and Management in a Post-Crisis World» in Stresa, Italy.